

A BLENDED MEETING of the SCOTTISH BORDERS COUNCIL will be held in the COUNCIL CHAMBER, COUNCIL HEADQUARTERS, NEWTOWN ST. BOSWELLS AND VIA MICROSOFT TEAMS on THURSDAY, 23RD FEBRUARY, 2023 at 10.00 AM.

**All Attendees, including members of the public, should note that the public business in this meeting will be livestreamed and video recorded and that recording will be available thereafter for public view for 180 days.**

J. J. WILKINSON,  
Clerk to the Council,  
13 February 2023

<b>BUSINESS</b>		
1.	<b>Apologies for Absence.</b>	
2.	<b>Order of Business.</b>	
3.	<b>Declarations of Interest.</b>	
4.	<b>Council Plan</b> (Pages 3 - 38) Consider report by Chief Executive. (Copy attached.)	15 mins
5.	<b>Budget Communication Strategy</b> (Pages 39 - 54) Consider report by Acting Chief Financial Officer. (Copy attached.)	10 mins
6.	<b>Long Term Financial Strategy (Revenue) 2023/24</b> (Pages 55 - 76) Consider report by Acting Chief Financial Officer. (Copy attached.)	10 mins
7.	<b>Financial Strategy and Resources 2023/24 - 2027/28</b> (Pages 77 - 100) Consider report by Acting Chief Financial Officer. (Copy attached.)	10 mins
8.	<b>Capital Investment Strategy 2023/24</b> (Pages 101 - 148) Consider report by Acting Chief Financial Officer. (Copy attached.)	10 mins
9.	<b>Treasury Management Strategy 2023/24</b> (Pages 149 - 202) Consider report by Acting Chief Financial Officer. (Copy attached.)	10 mins

10.	<b>Financial Plan Integrated Impact Assessment (IIA)</b> (Pages 203 - 502)  Consider report by Director, People, Performance and Change. (Copy attached.)	10 mins
11.	<b>Draft 5 Year Revenue and 10 Year Capital Financial Plans</b> (Pages 503 - 544)  Consider Motion by Councillor Jardine, seconded by Councillor Rowley including the Administration's Draft Financial Plan for Revenue & Capital & Fees & Charges. (Copy Motion and supporting papers attached.)	60 mins
12.	<b>Any Other Items Previously Circulated</b>	
13.	<b>Any Other Items Which the Convener Decides Are Urgent</b>	

#### NOTES

1. **Timings given above are only indicative and not intended to inhibit Members' discussions.**
2. **Members are reminded that, if they have a pecuniary or non-pecuniary interest in any item of business coming before the meeting, that interest should be declared prior to commencement of discussion on that item. Such declaration will be recorded in the Minute of the meeting.**

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Please direct any enquiries to Louise McGeoch Tel 01835 825005  
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